





"WE LIVE IN A WORLD IN WHICH WE NEED TO SHARE RESPONSIBILITY. IT'S EASY TO SAY IT'S NOT MY CHILD, NOT MY COMMUNITY, NOT MY WORLD, NOT MY PROBLEM, THEN THERE ARE THOSE WHO SEE THE NEED AND RESPOND. I CONSIDER THOSE PEOPLE MY HEROES." Fred Rogers

EACH OF US.

Creating community takes all of us pitching in. Think about it — when everyone gets involved, Saginaw County becomes a place people are proud to call home. Whether volunteering, shopping at local businesses, donating to a cause, or just being a friendly neighbor all make a huge difference. When we give back, we're directly improving our surroundings and helping those in need.

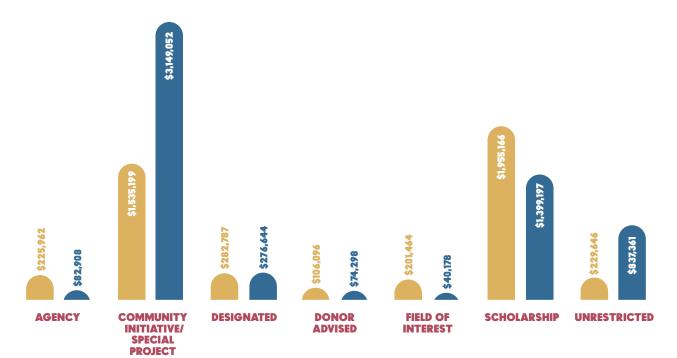
Saginaw Community Foundation is uniquely positioned to connect donors to the causes they are most passionate about. We bring together the financial resources of individuals, families and local businesses to support nonprofits in our community. We also act as a convener by bringing diverse groups and individuals together to reach common goals and build relationships.

It takes each of us, doing our part no matter how big or small, to build a stronger, more connected, and flourishing community for all, forever, or each of us.

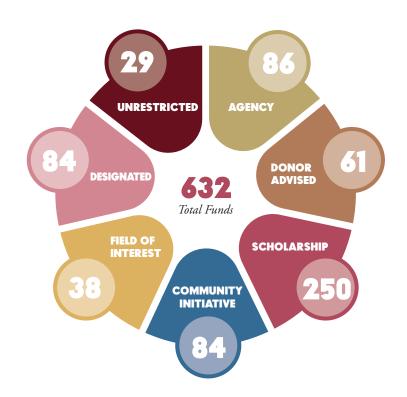
YEAR IN REVIEW

■ WHERE DONORS HAVE DIRECTED THEIR GIFTS

by fund type, 2022 vs. 2023 2022 (total: \$4,536,270) 2023 (total: \$5,859,638)



■ NUMBER AND TYPES OF FUNDS as of December 31, 2023



AGENCY

Enables nonprofit organizations to establish funds for their benefit within the foundation

COMMUNITY INITIATIVE/SPECIAL PROJECT

Established to provide support for specific community projects or initiatives

DESIGNATED

Established by people who want to support a specific organization or accomplish a specific purpose

DONOR ADVISED

Enables donor to be personally involved in grantmaking, subject to board approval

FIELD OF INTEREST

Administered by the foundation to benefit a general field of interest

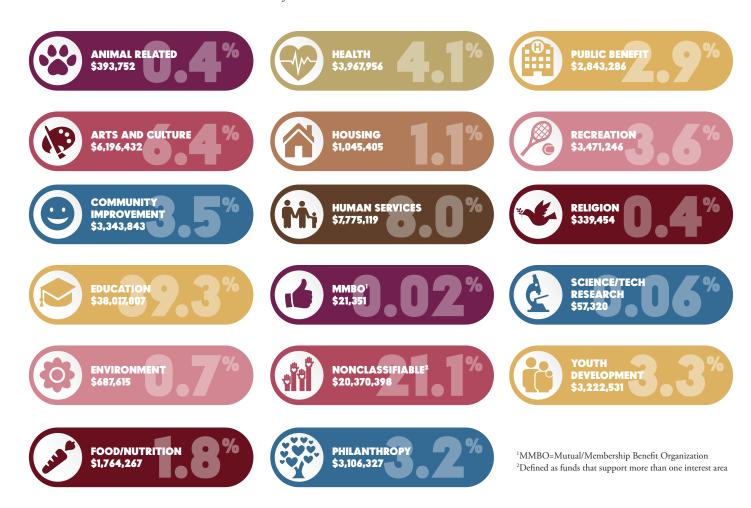
SCHOLARSHIP

Provides financial support for students seeking higher education

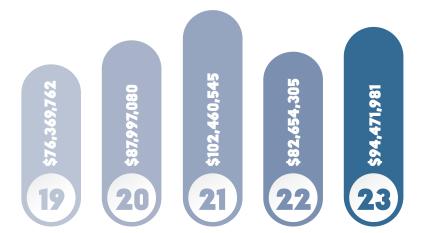
UNRESTRICTED

Administered by the foundation to meet the urgent and changing needs in Saginaw County

■ ASSETS BY DONOR INTEREST AREA as of December 31, 2023



■ **ASSET HISTORY** *Five-year*, 2019 – 2023



Additional financial information can be found on pages 22-23, including a statement of financial position, net annual returns, asset allocation, target asset allocation, and analysis of expenses.

A MESSAGE FROM THE PRESIDENT & CEO AND BOARD CHAIR

For good. For ever. For each of us.

It was another year of mission-driven accomplishments in 2023. We assisted donors with giving to causes that matter to them the most – helping them realize their philanthropic goals. We provided support to nonprofit agencies with grant support. Thanks to our scholarship fund donors, nearly 400 students received scholarship awards to pursue post-secondary education opportunities. We convened groups together – working to address common goals, deliver results, and build an equitable future for all.

In 2023, we worked on setting the stage for commemorating Saginaw Community Foundation's 40th Anniversary in 2024. We established an anniversary planning committee in early 2023 to plan a variety of events and activities to ensure our 40th Anniversary would be spectacular.

Extensive planning has been done around our Diversity, Equity, Inclusion, Belonging, and Justice (DEIBJ) journey. In 2023, we shared our new strategic priorities that would guide SCF to best serve Saginaw County. One of those priorities included a strong commitment and focus on our DEIBJ work. The SCF staff conducted an internal audit by using an Organization Justice Assessment and Transformation Tool (OJATT). Through this tool, the following items were identified by the staff as areas of focus:

1. Have a culture of collaboration, support and trust

Have a clear and consistent protocol in place for publicly communicating about and responding to issues of bias and discrimination

Have regular and productive conversations about issues of organization justice In addition, our strategic plan outlined that we wanted to make this journey for SCF and for our community. To accomplish this, we convened organizational leaders expressing interest in a diversified, equitable and inclusive Saginaw County, and as a group we defined what DEIBJ would mean for our community. We established a Vision Statement and specific goals for each element of this work (see plan overview on next page). This work was not meant for a select few. It is intended for our community. A press conference was planned for early 2024 to share this information and introduce everyone to this DEIBJ journey.

During 2023, we provided capacity building for our area nonprofit agencies which you will learn more about later in this report. We also served as a fiscal sponsor last year for the Saginaw County Health Department's Health Equity Council. As their fiscal sponsor, SCF received and redistributed grant funds from the Michigan Public Health Institute to address COVID-19 disparities through an equity lens across Saginaw County.

In May, we hosted our annual Excellence in Education event where we distributed \$994,750 in scholarship awards to 394 high school, college and nontraditional students.

continued on page 9 ...



JOHN SHELTON, Board Chair (left)
RENEÉ S. JOHNSTON, President & CEO (right)

DIVERSITY EQUITY INCLUSION BELONGING JUSTICE (DEIJB) STRATEGIC PLAN

VISION

Saginaw is an inclusive community where everyone can thrive, be their authentic self, has a voice and is heard, has access to opportunities, feels a sense of belonging, advocates for safety, equity and justice, and openly celebrates differences.

VALUES

• Diversity

• Equity

• Inclusion

• Belonging

Justice

STRATEGIC INITIATIVES

DIVERSITY

A community that appreciates and celebrates the unique differences that makes us who we are

GOALS

- Seek to educate Saginaw County residents about our diversity (unique differences)
- Celebrate Saginaw County's diversity

EQUITY

A community
providing equitable
access to opportunities
and elimination of
barriers to
participation

GOALS

- Conduct an assessment to identify barriers and challenges
- Develop strategic plan to address and mitigate inequities
- Implement action plan and solutions

INCLUSION

All are invited, have a sense of belonging, are heard, understood, and valued for their true selves, and feel safe and

GOALS

- Establish a common, consistent, inclusive message that promotes Sagianw County
- Coordinate and convene courageous conversations to better understand DEIJB and how the leadership group has defined it (sharing our definitions)
- Identify what the young people of Saginaw County want and show that their voice matters

BELONGING

A community where everyone has a sense of belonging, feels connected with people and accepted for their true selves

GOALS

- Drive the community to commit to the work (community leaders, nonprofits, businesses, government, etc.)
- Develop a long-term plan for belonging
- Empower community members through action and conversation

JUSTICE

A community that identifies, challenges and eliminates systems and structures that limit fairness and equity

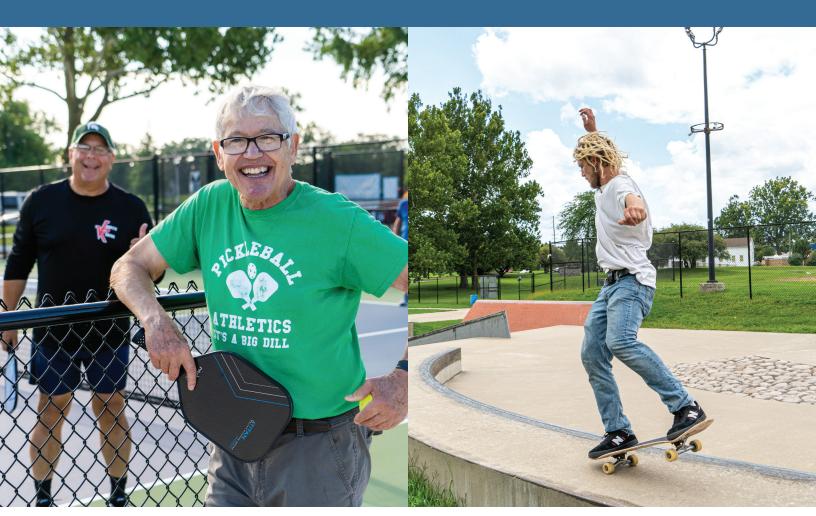
GOALS

- Identify systems and structures that limit fairness and equity
- Challenge and eliminate systems and structures that limit fairness and equity



OUR MISSION

WE BRING PEOPLE AND RESOURCES TOGETHER TO BUILD AN EQUITABLE COMMUNITY, MAKING A LASTING PHILANTHROPIC IMPACT.





OUR VISION A FLOURISHING COMMUNITY FOR ALL, FOREVER.

continued from page 6 ...

In June 2023, we held our Annual Celebration. The night was full of recognitions and celebration, as we awarded Michael and Sarah Jury from the Jury Family Foundation with the Frank N. Andersen Spirit of Philanthropy award. Craig Coopersmith, a science teacher from Carrollton High School, received the Mridha Foundation Teacher of the Year Award. Joseph Courville, a senior from Frankenmuth High School, was awarded the 2023 Joseph W. Madison Youth Award. We also awarded a \$25,000 Community Improvement Initiative grant to Saginaw STEM.

In November, we hosted our Philanthropy Uncorked fundraiser which raised \$20,000 towards the Lucy R. Allen Cornerstone Fund, SCF's operating endowment. We wrapped up the year with our Cornerstone champagne toast with a

group of donors and SCF Board Members as we toasted another successful year and announced the activities planned for our upcoming 40th anniversary in 2024.

As we look forward, there's always more work to be done. We are grateful our donors believe in our mission and continue to support us as we create a flourishing community for all, for good, for ever.

Sincerely,

Reneé S. Johnston President & CEO John Shelton Board Chair



Nonprofit organizations play a key role in our community addressing inequities and creating a region where all can thrive. Saginaw Community Foundation believes that for our community's nonprofit organizations to be best equipped to meet their missions, they need strong leadership, sound operation, and must work together to accomplish complex goals. Here are two examples of how Saginaw Community Foundation helps nonprofit agencies build capacity.

ALPHA MEDIA COMMUNITY CONNECTIONS

Saginaw Community Foundation began sponsoring an on-air segment on WSGW 100.5 FM/790 AM in 2023 called Our Communities Care. SCF identified a Saginaw County nonprofit agency each month to appear as a guest on the program. The agency was given an interview spot that was broadcast 30 times on-air (50 times via streaming platforms) over the course of two weeks each month. SCF's sponsorship allowed for participating agencies to be part of Alpha Media's Kids World Event in April 2023 at Fashion Square Mall. At this event, tables were provided for agencies to share information about their programs or other community resource items.

"SCF partnered with Alpha Media to sponsor this activity to benefit area nonprofits and allow them to spread news about their organization to a wide audience on the radio and streaming platforms," said Reneé Johnston, president & CEO, Saginaw Community Foundation.

One of the agencies selected was Great Lakes Bay Health Centers. As part of their segment, Great Lakes Bay Health Centers was able to promote National Health Center Week, which is an annual national observance. The organization was able to share information to help increase awareness of health care services they provide as well as the importance of health-related activities for the community, like receiving cancer screenings, immunizations, and addressing chronic health issues.

"Our vision is 'We Change Lives Because We Care'," said Angela Williams, senior vice president, Great Lakes Bay Health Centers. "This (sponsorship) from the Foundation to participate in the Our Community Cares feature on WSGW with Art Lewis allowed Great Lakes Bay Health Centers to persist in our mission of providing vital health information to the public."

HELPING BUILD AND STRENGTHEN THE CAPACITY OF LOCAL ORGANIZATIONS IS AT THE CORE OF WHAT WE DO.

CATCHAFIRE

Saginaw Community Foundation is proud to be one of nine regional funders comprised of community foundations and United Ways partnering with Catchafire to bring time-sensitive, virtual support to more than 200 nonprofit organizations in the Great Lakes Bay Region. Through this partnership, invited nonprofits have access to skills-based volunteers on Catchafire's virtual platform, where they can complete any number of operational or capacity-building projects together. This support empowers our nonprofit community to pivot within today's workplace and environment to assure they are meeting the expectations and needs of the communities they serve.

"One of our main priorities is connecting nonprofits to people who want to share their time and talents," said Johnston. "Catchafire is an incredible resource that harnesses the power of connection. It can help open doors for nonprofits by bridging skills with needs. We are thrilled to partner together with local funders and bring Catchafire to our community, which can widen capabilities and build capacity so our region can thrive."

Through Catchafire's platform, nonprofits post their immediate needs by choosing from over 140 projects already outlined with steps and deliverables. Talented professionals apply to complete these tasks, and the organizations select a volunteer to do the work. Through these engagements, nonprofits get critical needs filled, and volunteers become deeply connected to the nonprofits' missions. Over time, these connections can establish long-term relationships where pro bono professionals become repeat volunteers, social media advocates, donors, and potential board members.

"Nonprofit agencies have utilized services from Catchafire to complete activities that would have proved cost prohibitive," said Johnson. "Thanks to Catchafire, those activities have now been made a reality."

Learn more about Catchafire at catchafire.org.



HUGE BOST

\$25,000 grant strengthens Saginaw STEM program

A program geared for students in grades K-12 that brings learning opportunities and activities centered around STEM (Science, Technology, Engineering, Math) is getting a huge boost. Saginaw STEM's "STEM Saturdays" initiative was awarded a Saginaw Community Foundation's Board of Directors' Community Improvement Initiative \$25,000 in 2023.

STEM Saturdays are hands-on interactive experiences with STEM activities. Hosted at a Saginaw Public School's building, the venue is transformed into a laboratory where students participate in hands-on STEM experiences supervised by community volunteers including engineers, teachers, parents, local leaders and high school peer leader students.

"The Community Improvement Initiative grant is a game changer for us," said Danté Davis, executive director and founder of Saginaw STEM. "The funds will be going towards expanding the program and increasing the number of events per year. We will be able to plan and schedule our programing on a monthly basis for an entire year – something we have not been able to do. This grant has helped save the STEM Saturdays program."

STEM SATURDAYS LAUNCHED IN 2021 AND QUICKLY BECAME A HIT WITH STUDENTS, WITH ATTENDANCE QUICKLY GROWING INTO HUNDREDS OF ATTENDEES AT EACH SESSION. THE SESSIONS ARE OFFERED FREE-OF-CHARGE TO PARTICIPANTS.

Each Saturday program guides students as they create projects related to a STEM theme. Students build items like catapults, rocket cars, rockets, circuits, motorboats, mechanical hearts and lungs, traffic lights, robots and electric charging stations, to name a few.

"Our mission is to grow, engage, expose, and inspire future innovators, creators, makers, and entrepreneurs," said Davis. "We strive to help members of the community to learn about opportunities in the fields of STEM."

STEM Saturdays launched in 2021 and quickly became a hit with students, with attendance quickly growing into hundreds of attendees at each session. The sessions are offered free-of-charge to participants.

"Interest in STEM Saturdays was nearly instant,' remarked Davis. "It really proved to us that there was a great need in our community to get students engaged in STEM."

Davis shared that receiving the \$25,000 Community Improvement Initiative grant is a huge accomplishment for Saginaw STEM and its STEM Saturdays program.

"Being awarded the grant has definitely created more buzz around our program," said Davis. "The grant has helped legitimize what we are doing. With the backing of Saginaw Community Foundation, other funders in our community are offering their support, especially with helping us match the grant amount to receive additional funding from SCF."

A component of the Community Improvement Initiative grant is if the initial \$25,000 is matched with another \$25,000, SCF will award an additional \$5,000.

"It's more than just receiving the dollars," said Davis. "We're aligning the ideas and goals of STEM Saturday's to match SCF's goals for our community, which comes down to putting kids first. They are our future, and we are helping prepare and instill in them the tools and knowledge needed to compete in the world."

EDUCATION IS VITAL TO THE GROWTH AND FUTURE OF EVERY COMMUNITY.
SCHOLARSHIPS CAN HELP PEOPLE IN OUR REGION OBTAIN A DEGREE, CERTIFICATE OR OTHER TRAINING THAT WILL HELP FURTHER THEIR ASPIRATIONS AND GOALS.





Since awarding our first \$500 scholarship in 1987, Saginaw Community Foundation has awarded scholarships to area students totaling more than \$9.9 million through 2023. Each year, hundreds of individuals benefit from our scholarship awards.

Last year, Saginaw Community Foundation presented **665** scholarship awards to **394** high school, college and nontraditional students. A total of **\$994,750** was awarded to recipients.

Our scholarships are diverse and wide-ranging with each fund reflecting the individual interests and personal philosophies of its donor.

"Many people in our community are aware of our scholarships," said Chamika Ford, program officer at the SCF. "Some can be used for Career and Technical Education (CTE) training, others are awarded only for undergraduate or graduate studies. Some scholarships are restricted to specific areas of study, while others are very broad. Some of the Foundation's scholarships are need-based where others are based solely on merit, and some are a combination of the two."

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Students from across Saginaw County, the state of Michigan or even other parts of the country use SCF Scholarships to pursue education beyond high school. They come from all walks of life and all areas. Their backgrounds may be very different, but they all have one thing in common – the desire and the drive to achieve a higher education.

"Education is vital to the growth and future of every community. Scholarships can help people in our region obtain a degree, certificate or other training that will help further their aspirations and goals," said Reneé Johnston, president and CEO at the Foundation.

As of Dec. 31, 2023, SCF administers 250 scholarship funds that have been established by our donors.

665
SCHOLARSHIP AWARDS

394 STUDENTS

\$994,750 AWARDED



Read biographies of all of our scholarship funds on our website by visiting:

A FORCE IN OUR COMMUNITY



2023 FORCE GRANTS

TOTAL \$56,000

BOOKS AND BALLS (AMATEUR ATHLETIC UNION OF THE UNITED STATES)

Equipping At-Risk Student Athletes for Academic Success

\$7,000

FREELAND ROBOTICS BOOSTERS

High School Field Project \$10,000

NOUVEL CATHOLIC CENTRAL ELEMENTARY SCHOOL

Calming Corners

\$5,000

Often in today's society, youth feel as though their voice isn't heard or ideas for improving their community go unnoticed. Here in Saginaw County, the FORCE Youth Advisory Committee provides a way in which area youth can participate in an array of volunteer opportunities, learning about their community along the way, affect real change while gaining leadership skills, and come to understand that by working hard, anything is possible.

After pausing FORCE committee meetings during the COVID-19 Pandemic, FORCE resumed meeting in 2023 with a new group of students from around Saginaw County representing Heritage High School, Nouvel Catholic Central High School, Saginaw Arts & Sciences Academy, St. Charles Middle/High School, Valley Lutheran High School, and White Pine Middle School.

Founded in 1992 as a result of a \$1 million challenge grant from the W.K. Kellogg Foundation, FORCE provides participating area youth a meaningful experience to take part in grantmaking and community service. These funds were permanently endowed and FORCE uses the income generated annually from this fund to support various community projects and programs that affect children and teens in Saginaw County.

"The big difference between FORCE and other youth organizations is the youth are making the decisions with the money, and are actually deciding what to do with it," said Cecelia Hopkins, program



associate/FORCE coordinator. "The grantmaking process is exactly the same as other competitive grant programs at Saginaw Community Foundation, however, FORCE grant awards must support youth-oriented programs."

FORCE serves an important function in Saginaw County. Comprised of a diverse group of students in grades 8-12, the committee gives a voice to youth in our community and gives members a chance to be heard and make decisions that will impact their future.



ROOTEDIN HOPE

I Read, I Lead, I Succeed **\$20,000**

SAGINAW CHORAL SOCIETY

Saginaw Youth Choir: Matilda, the Musical \$5,000

SELF LOVE BEAUTY

Program Expansion: Leadership and Empowerment Training Program

\$9,000

LAST YEAR, WE WELCOMED 24 NEW FUNDS AT SCF -**EACH WITH ITS OWN PURPOSE, MEANING AND DESIRE TO HELP CREATE A** OURISHING COMMUNITY FOR EACH OF US.

2023 NEW FUNDS

COMMUNITY INITIATIVE/SPECIAL PROJECT FUNDS

Andersen Enrichment Center Enhancement Fund Handley Hills Henry Marsh Bridge

Jenn's Place Run For Down Syndrome Juneteenth Celebration Remember the Trojans and the Lumberjacks Saginaw Police Reserve Fund Burris "Buss" Smith Memorial Fund Tittabawassee Township Historical Society Fund United Cancer Alliance Youth First – Atkins Youth First – Merrill Park

CREATE A CHARITABLE LEGACY

Your guide to establishing a fund at Saginaw Community Foundation

Everyone can be a philanthropist. When choosing a giving vehicle, many people turn to Saginaw Community Foundation to create a charitable fund. Foundation staff will help simplify the process, offer community expertise and add a variety of services that help donors set-up funds, award grant dollars to nonprofit organizations or achieve short-term fundraising goals for special community projects.

Hundreds of individuals, families, companies and organizations have created a charitable legacy by establishing a fund at the Saginaw Community Foundation. Interested in how to get started? Our philanthropic experts have outlined six simple steps to help guide donors to meet their philanthropic goals.

CHOOSE YOUR PASSION. What social impact area do you want to support? Are you interested in helping students attain a college degree or Career and Technical Education (CTE) certification? Or, maybe you have a passion for supporting access to the arts. Or, possibly you want to support a local nonprofit organization that aligns with your values. The first step in setting up a charitable fund is identifying who or what you want to support. Saginaw Community Foundation is a great resource if you need information on community needs and opportunities.

DECIDE WHEN TO GIVE. Do you want to establish a fund today so you can give during your lifetime and witness the impact? Or, would you prefer to defer your gift through a will, estate plan or other planned gift? The SCF Philanthropic Giving Team will work with you, your family and your professional financial advisor to determine how you can best achieve your philanthropic goals.

CHOOSE WHAT TO GIVE. Almost any kind of asset may be used to start your fund at SCF, including cash, publicly traded securities, closely held stock, interests in limited partnerships, real estate, life insurance, personal property and private foundation assets. If you open a donor advised fund, tax deductions are earned at the time of your gift and you can award grants any time in the future.

PICK A TYPE OF CHARITABLE FUND. Saginaw

Community Foundation offer several types of funds to help you meet your philanthropic goals, including unrestricted, field of interest, designated, donor advised, scholarship and community initiative/special project. Each type of fund provides its own set of benefits, flexibility and timeline based on your philanthropic goals.

DECIDE TO MAKE YOUR FUND ENDOWED OR

NON-ENDOWED. An endowment is a permanent fund. Endowment funds are pooled for maximum benefit and invested to achieve long-term capital growth. Contributions are irrevocable and become assets of Saginaw Community Foundation. Non-endowment funds have no permanent principal balance and are immediately available for grant distribution.

NAME YOUR FUND. The fund you establish with Saginaw Community Foundation can be set-up in your name, in the name of your family, in honor of any person or organization, or on behalf of a business. If you prefer anonymity, you can choose a name that reflects your philanthropic purpose.

WE'RE HERE TO HELP. Saginaw Community Foundations will guide you through the necessary steps to establish your fund and explain investment portfolios and important policies. If you have further questions, give us a call at (989) 755-0545 or visit **saginawfoundation.org**.

DESIGNATED FUNDS

Kerr Family Pass-Through Martin & Mary Kerr Family Fund Jason Pollington Latin America Scholarship Karla Topolka YFU

DONOR ADVISED FUND

Mike & Betsy Meyer Youth Fund

SCHOLARSHIP FUNDS

COOPSTRONG Scholarship Gary L & Florence G. DeShano Scholarship Kenneth & Eileen Gross Memorial Scholarship Martin & Mary Kerr Family Scholarship Dr. Michael Manzoni Veterinary Medicine Scholarship Armin (Bun) & Lorraine Rinness Memorial Scholarship Saginaw Youth Ambassador

Scholarship

EACH YEAR, THE SAGINAW COMMUNITY FOUNDATION INFUSES MILLIONS OF DOLLARS BACK INTO SAGINAW COUNTY AND BEYOND IN THE FORM OF GRANTMAKING.

NON-COMPETITIVE GRANTS

AGENCY FUND GRANTS

Agency Funds are endowment funds established by a nonprofit organization and designated for its use. Grants from this type of fund can only benefit the designated nonprofit organization.

DESIGNATED FUND GRANTS

Designated Funds are an endowed fund established by a donor to benefit designated nonprofits or other institutions. Grants from this type of fund provide vital support for the designated organization.

DONOR ADVISED FUND GRANTS

Donor Advised Funds enable donors to remain actively involved in recommending grants from their fund. Grants from this fund type allow donors to support the causes and organizations they care about most.

COMPETITIVE GRANTS

WHO CAN APPLY?

Other than grants made to individuals through designated scholarship funds, grants will be made only to those 501(c)(3) nonprofit organizations, local units of government and religious institutions requesting funds to support programs or projects benefiting the citizens and communities of Saginaw County. Grants are typically made for one year.

WHAT TYPES OF PROGRAMS AND PROJECTS DOES THE SAGINAW COMMUNITY FOUNDATION SUPPORT?

The foundation is particularly interested in funding:

- Projects enhancing and preserving the quality of life in Saginaw County
- Projects not adequately being served by existing community resources
- Projects providing leverage for generating other funds and community resources
- Projects facilitating cooperation and collaboration between organizations

Grants usually do not support operating budgets, basic municipal services, basic educational functions, endowment campaigns, previously incurred debt and sectarian religious programs. Low priority is given to requests for travel for groups such as school classes, clubs or sports teams. The foundation does not give grants to individuals, including requests for utility payments and food. Individuals in need of these types of services are encouraged to call 211 for assistance.

COMPETITIVE GRANT APPLICATION PROCESS

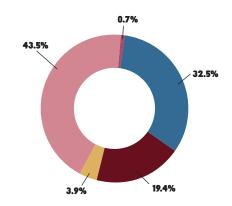
To begin the application process for a competitive grant, contact Kendra Kempf, program officer, at **kendra@saginafoundation.org** or (989) 755-0545. She will review your proposed project for eligibility, as well as answer your questions. Once your full proposal is received, SCF will conduct a comprehensive review.

For additional information, visit the Grants section of our website at **saginawfoundation.org**.

GRANTS REVIEW

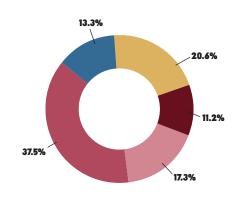
GRANT COMMITMENTS BY FUNDING SOURCE

Total	\$2,748,035,25
Other Grants	\$19,550.00
Donor Advised	\$1,195,585.13
Designated	\$106,177.94
 Competitive Grants 	\$532,874.00
Agency	\$893,848.18



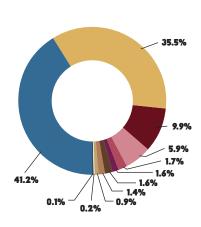
COMPETITIVE GRANTMAKING SUPPORT AREAS

Total	\$532,874.00
○ Transportation	_
O Religion-Related	_
Recreation	\$200,000.00
○ Housing	_
Health & Human Service	\$92,374.00
○ Food	_
○ Environment	_
○ Employment	_
Education & Youth Employment	\$59,500.00
Community Improvement	\$110,000.00
Arts & Culture	\$71,000.00
○ Animal	_



NON-COMPETITIVE GRANTMAKING SUPPORT AREAS

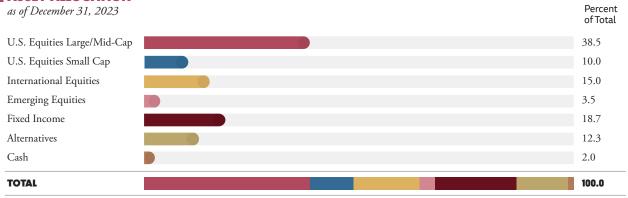
	AGENCY	DESIGNATED	DONOR ADVISED	OTHER GRANTS	TOTAL
Animal	_	_	\$1,500.00	\$750.00	\$2,250.00
Arts & Culture	\$106,434.00	\$14,018.39	\$97,039.68	\$2,500.00	\$219,992.07
Community Improvement	\$695,491.56	\$5,075.00	\$82,250.00	\$2,500.00	\$785,316.56
Education & Youth Development	\$39,031.00	\$73,562.86	\$792,799.18	\$7,500.00	\$912,893.04
Employment	_	_	\$35,500.00	_	\$35,500.00
Environment	\$4,366.00	_	_	_	\$4,366.00
Food	_	_	\$37,738.96	_	\$37,738.96
Health & Human Service	\$36,537.62	\$10,062.00	\$83,573.31	\$800.00	\$130,972.93
Housing	\$11,988.00	\$3,459.69	\$19,984.00	_	\$35,431.69
Recreation	_	_	\$30,000.00	\$500.00	\$30,500.00
 Religion-Related 	_	_	\$14,700.00	\$5,000.00	\$19,700.00
○ Transportation	_	_	\$500.00	_	\$500.00
Total	\$893,848.18	\$106,177.94	\$1,195,585.13	\$19,550.00	\$2,215,161.25



FINANCIAL REVIEW

We believe it is important that an organization be fiscally responsible and that the funds entrusted to its care be used as intended. The Saginaw Community Foundation takes our stewardship role very seriously. On these pages, we have included information regarding the investment of our assets, our condensed financial statement and a breakdown of our grants and administrative expenses. If you would like to review a copy of SCF's audit, please give us a call.

ASSET ALLOCATION



■ TARGET ASSET ALLOCATION AND CURRENT MANAGERS

as of December 31, 2023

■ Large/Mid Cap U.S. Equities 32.5%
AMCAP Fund
Brown Advisory Large Cap Growth
FCI Large Cap Value
Growth Fund of America
Investment Company of America
Jennison Large Cap Growth
Washington Mutual Fund

■ Small Cap U.S. Equities 7.5% RBC Global Small Cap Growth Silvercrest Small Cap Value

DEA International Core Equity

DFA International Core Equity
DFA International Small Company
Harding Loevner International

■ Emerging Equities 5% DFA Emerging Markets Core Equity

■ Fixed Income 17.5%
FCI Aggregate Fixed Income
Federated Core
PIMCO Real Return
Vanguard Total Bond Index

Alternatives 20%

PGIM High Yield 14.6% Ironwood International, Ltd.

Natural Resources 3.7%
Credit Suisse Commodities
Return Strategy
Tortoise MLP & Pipeline Fund

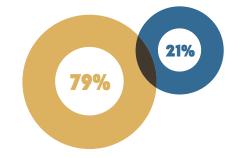
Hedged Equity 1.7% Boston Partners Long/Short Research Fund

■ NET ANNUAL RETURN

as of December 31, 2023



ANALYSIS OF EXPENSES



21%

Support Services as a percentage of Total Expenses

79%

Program Services and Grants as a percentage of Total Expenses

STATEMENT OF FINANCIAL POSITION		Years ending December	-31
Assets	2023*	2022*	2021
Current Assets			
Cash	\$2,698,018	\$4,150,669	\$2,692,977
Accounts receivable	10,024	1,645	6,910
Promises to give, current portion	40,304	11,804	11,977
Note receivable, current portion	50,150	52,550	195,862
Prepaid expenses	40,023	26,594	9,481
Total Current Assets	\$2,838,519	\$4,243,262	\$2,917,207
Other Assets			
Long-term investments	\$90,349,506	\$77,127,086	\$96,087,572
Note receivable net of current	0	100,000	0
Charitable remainder trusts	1,239,126	1,239,126	2,649,616
Other assets	44,831	44,831	44,831
Total Other Assets	\$91,633,462	\$78,411,043	\$98,782,019
Total Assets	\$ 94,471,981	\$82,654,305	\$102,460,545
Liabilities and Fund Balance			
Current Liabilities			
Accounts payable and accrued expenses	\$44,138	\$125,885	\$278,944
Deferred revenue	7,900	0	5,511
Grants payable	2,480	77,066	14,786
Deposits	4,750	4,750	4,750
Long-term debt	0	0	0
Total Current Liabilities	\$ 56,714	\$205,147	\$303,991
Other Liabilities	3,761,219	3,154,336	4,551,099
Total Liabilities	\$3,817,933	\$3,359,483	\$4,855,090
Net Assets			
Unrestricted	\$89,414,921	\$78,055,696	\$94,943,862
Temporarily restricted	1,239,126	1,239,126	2,661,593
Total Net Assets	\$90,654,047	\$79,294,822	\$97,605,455
Total Liabilities And Net Assets	\$94,471,981	\$82,654,305	\$102,460,545
STATEMENT OF ACTIVITIES Revenues			
Investment income	\$13,396,571	(\$16,918,720)	\$11,675,975
Gifts and bequests	4,890,603	6,051,534	7,255,604
Total Revenue	\$18,287,174	(\$10,867,186)	\$21,360,579
Expenses		• _	
Program services			
Program grants	\$5,228,454	\$3,148,308	\$6,551,846
Support services			
Management and general	1,146,432	901,527	826,842
Fundraising	94,612	34,129	31,142
Total Expenses	\$6,469,498	\$4,083,964	\$7,567,490
Change in net assets	11,817,676	(14,951,150)	13,793,089
Net assets, beginning of year	82,654,305	97,605,455	83,812,366
Net Assets, End Of Year	\$94,471,981	\$82,654,305	\$97,605,455
	-	<u>-</u>	

 $[\]ast 2023$ and 2022 financials are preliminary and subject to audit.

VOLUNTEERS

To our hundreds of volunteers, you are an inspiration. Without your commitment of time and talent, we would not be able to do all of the great things we do in our community – and for that we say "thank you."

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A great way to honor someone special is to give an honor or memory tribute gift. These gifts become lasting, living legacy's and help Saginaw Community Foundation make grants to a wide variety of charitable, educational, health and cultural programs throughout

HONOR DONATIONS

A thoughtful way to honor and commemorate an important moment by recognizing a birth, graduation, anniversary, special achievement or simply "just because." Below are contributions made during 2023 in honor of:

Donald Amman Happy Birthday Grandpa We Love You! KeShawn Banks

Patricia Bierlein Karen Lee Current Louis Dobschensky Mark Flegenheimer

In honor of his retirement

Jack Foote

Happy 90th Birthday Papa! Delores Gale In honor of her retirement Joyce & Jack Guttowsky

Patrick Moore Melleretha Moses-Johnson

In honor of your many years of service and commitment to the families of Saginaw Public Schools

Shari and R.T. Paulin Jack Provenzano Happy Birthday Patrick Sellenraad Ruth Weismiuller

TRIBUTE DONATIONS

A meaningful way to honor a friend or relative or to express your condolences. When you give to Saginaw Community Foundation, you honor a special life by helping us meet the ever changing needs of Saginaw County. For good. For ever. Below are contributions made during 2023 in memory of:

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